

ANNUAL REPORT



2025



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National Planning Commission of Malawi



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ACRONYMS

ADMARC	Agricultural Development and Marketing Corporation
ATI	Agricultural Transformation Initiative
CONGOMA	Council for Non-Governmental Organizations in Malawi
CSOs	Civil Society Organizations
DDPs	District Development Plans
EU	European Union
MBC	Malawi Broadcasting Corporation
MDAs	Ministries, Departments and Agencies
MDC	Malawi Development Cooperation
MIP-1	MW2063 First Ten-Year Implementation Plan
MoU	Memorandum of Understanding
MUST	Malawi University of Science and Technology
MW2063	Malawi 2063
NCST	National Commission for Science and Technology
NGO	Non-Governmental Organisation
NLGFC	National Local Government Finance Committee
NPC	National Planning Commission
OPC	Office of the President and Cabinet
PDU	Presidential Delivery Unit
PECGs	Pillar and Enabler Coordination Groups
SADC	Southern African Development Community
SDGs	Sustainable Development Goals
SWGs	Sector Working Groups
TWGs	Technical Working Group
UNDP	United Nations Development Programme
UNICEF	United Nations Children's Fund
USAID	United States Agency for International Development
YES	Youth Engagement Strategy

ACKNOWLEDGEMENTS

The NPC is profoundly grateful to its esteemed partners for their unwavering support and collaboration throughout the past year. Their dedication and commitment have been instrumental in driving its success and has once again enabled us to achieve remarkable milestones in the FY2024/2025.

It is the invaluable support we enjoyed from our partners that not only enhanced our programs and initiatives but also empowered us to make a meaningful impact to Malawi's national development through successful execution of our mandates. The belief in our relevance, the confidence and the resources – both technical and financial – that were provided to us have enabled us to reach new heights and in our quest to create lasting change for Malawi. With the support, we have tackled challenges head-on and turned them into opportunities. The guidance, expertise, and generosity to NPC from both state and non-state actors have been a driving force behind our achievements, and we look forward to continuing this journey of collaboration in the coming year.

In particular, the NPC appreciates the valuable guidance that it received from His Excellency Dr. Lazarus McCarthy Chakwera, President of the Republic of Malawi, who has demonstrated

continued commitment to the work of the NPC and championed the operationalisation of the country's new vision, the Malawi 2063 (MW2063); through the Malawi 2063 First 10-Year Implementation Plan (MIP-1).

The NPC also extends its appreciation to the Minister of Finance and Economic Affairs, Honourable Simplex Chithyola who, along with the Ministry's technical team led by the Secretary to the Treasury, Dr. Betchani Tchereni, continue to provide unconditional support to the NPC in the execution of its mandates. Relatedly, the NPC appreciates the collaboration it continues to enjoy with the Department of Economic Planning and Development which has continued to provide support to the NPC. The commission has throughout the year received invaluable support from all the three arms of Government through their heads, particularly the Speaker of the National Assembly, Right Honourable Catherine Gotani Hara, her two deputies and the entire National Assembly; the Chief Justice, Right Honourable Rezine Mzikamanda; Cabinet Ministers; the Secretary to the President and Cabinet, Ms. Colleen Zamba; Presidential Advisors; heads of Government Ministries, Agencies and Departments (MDAs); and heads of parastatal organisations.

The NPC is extremely indebted to its partners, both state and non-state, who continue to provide different forms of support including financial, technical, in-kind, and moral. These are too numerous to mention, but suffice it to say that the European Union and the United Nations family, particularly the United Nations Development Programme (UNDP), the United Nations Children's Fund (UNICEF) and the UN Women, remain among our strongest and most reliable partners and, for this, the NPC is truly grateful. NPC continues to have a very valuable and reliable partner in the Agricultural Transformation Initiative (ATI) working through the Mwapata Institute and Michigan State University (MSU) who have proven to be our reliable partners. Others that have impacted the work of the NPC during the past year include: The Department of Civic Education in the Ministry of Local Government, Culture and National Unity and all MDAs; the Malawi Broadcasting Corporation (MBC) and the entire media fraternity; the National Initiative for Civic Education (NICE) Trust; Farm Radio Trust, Save the Children Fund, GIZ, the Malawi Chamber for Confederation of Commerce and Industry (MCCCI); the Council for Non-Governmental Organisations (CONGOMA); the National Commission for Science and Technology (NCST); the Malawi Communications and Regulatory Authority (MACRA), NBS Bank, Plan International, Universities and Colleges Association of Malawi (UCAM), the Lilongwe University for Agriculture and Natural Resources (LUANAR); the Malawi University for Science and Technology (MUST); Mzuzu University; University of Malawi (UNIMA); the Kamuzu University

for Health Sciences (KuHES); Standard Bank; National Bank of Malawi; Sunbird Hotels, AGCOM, Malawi Agricultural and Industrial Investment Corporation (MAIIC); the Malawi Revenue Authority (MRA); and the Reserve Bank of Malawi (RBM). Internationally, NPC is grateful for the support received from the SADC Secretariat, the SADC National Planning Entities Platform, the United Nations Economic Commission for Africa (UNECA), the Chartered Cities Institute, the Legatum Institute and other partners for their support to our work, especially in the area of capacity building.

Furthermore, the NPC acknowledges its support structures, including the main Core Advisory Panel (CAP) and the Youth CAP for their active involvement in and contributions to its work throughout the year. Additionally, the work of the MW2063 Champions which has now begun in earnest has impacted the society in a special way where leaders of the different political parties, traditional leaders, social media influencers and experts in different sectors of the economy have rallied behind the message of the vision in promulgating a mindset change drive for a more positive thinking society as we collectively implement the Vision.

We extend our deepest gratitude to each and every partner and stakeholder who has stood by us, shared our vision, and invested in our mission. Together, we are shaping a brighter future and making a difference to the Malawi nation. Thank you for being more than just partners; you are our pillars of strength and enablers of positive change.



MESSAGE FROM THE CHAIRPERSON

It is with great honor and responsibility that I present the 2025 Annual Report for the NPC. As Chairperson of the Board, I reflect with pride on the Commission's continued dedication to steering the country's development agenda through sound, inclusive, and visionary planning. The past year was a defining period in the implementation of Malawi 2063 (MW2063) and its First 10-Year Implementation Plan (MIP-1). Despite global economic uncertainties and domestic challenges, the NPC remained steadfast in coordinating national efforts towards achieving a self-reliant, industrialized, and inclusive economy. Through rigorous monitoring, multi-sectoral engagement, and research-led decision-making, we ensured that our development trajectory remains on course. The NPC's ability to foster strong partnerships across government, civil society, the private sector, and development partners continues to be a cornerstone of its effectiveness. The Board has provided strategic oversight to ensure that the Commission remains

not only a technical institution, but also a thought leader in national planning and implementation.

Our work this year emphasized the importance of inclusive development. Through the launch of the Youth Engagement Strategy (YES), we prioritized youth participation, innovation, and grassroots voices—recognizing that sustainable growth must be anchored in the aspirations of all Malawians. We also strengthened the PECGs as a mechanisms for accountability and policy alignment to ensure that development interventions are impactful, aligned and measurable. On behalf of the Board, I extend my appreciation to the Secretariat, led by the former Director General Dr. Thomas Munthali and the Acting Director General Dr. Joseph Nagoli, for their unwavering professionalism and commitment. I also acknowledge all Government MDAs, our development partners, and all stakeholders who have supported the Commission's vision and mandate.

The NPC remains grateful to the political leadership and support rendered to us over the past years of our existence. His Excellency the President Dr. Lazarus McCarthy Chakwera continues to be our number one advocate and champion and his guidance and commitment gives us confidence and vigor to do more. We also appreciate the vibrant relations which we continue to enjoy with our parent Ministry through the leadership of Honourable Simplex Chithyola the Minister of Finance and Economic Affairs, who has provided remarkable leadership throughout the year. Furthermore we will continue to look up to the National Assembly and its leadership through Rt

Hon Catherine Gotani Hara MP., who has ensured full support of the August House to the NPC.

As we look ahead, the NPC remains committed to being a catalyst for long-term national transformation. Together, we can realize the bold aspirations of MW2063 and build a future where every Malawian has the opportunity to thrive.



Prof. Richard Mkandawire

CHAIRPERSON



MESSAGE FROM THE DIRECTOR GENERAL

As we close yet another remarkable financial year, the NPC stands proud of the strides made towards fulfilling its mandate of championing Malawi's long-term development aspirations. This year has been one of meaningful progress, strategic foresight, and collaborative momentum across sectors driven by our shared vision of a self-reliant, industrialized, and inclusive Malawi. During the past year, the NPC has worked diligently with government institutions, development partners, the private sector, civil society, and citizens to align national efforts with strategic priorities as set out in the MW2063 and MIP-1. In doing so, we have strengthened our role not only as a think tank, but also as a catalyst for action and accountability in the nation's development journey.

For the FY2024-25, the NPC focused on delivering on its second main mandate of oversight provision and ensuring that progress is being made in the implementation of the MIP-1 and that the milestones that have been set therein i.e to achieve the status of lower middle income economy by 2030; and to achieve most of the Sustainable Development

Goals, are on track. The Pillar and Enabler Coordination Groups (PECGs) have therefore, been instrumental in providing a sound mechanism whereby the NPC is able to organize all stakeholders to hold regular reviews of the progress being made in each of the respective pillars and enablers of the MW2063. These reviews take place on a quarterly basis and are led by government lead implementation agencies.

The NPC is also in the process of supporting District Councils to develop District Development Plans (DDPs) in alignment with MIP-1 and MW2063. So far the NPC has supported 19 local authorities to align their DDPs with MW2063 and the MIP-1. These districts are: Chitipa, Nkhatabay, Salima, Kasungu, Mangochi, Karonga, Chikwawa, Mulanje, Thyolo, Dowa, Chikwawa, Neno, Mwanza, Nkhotakota, Blantyre, Nsanje, Phalombe, Dedza and Mchinji. We have also drafted the MIP-1 Accelerator programme which includes a robust modelling process to establish impactful priority areas in ensuring that milestones set in the MIP-1 are met by 2030.

In additions as we approach the elections period, the NPC is supporting political entities to align their manifestos to the MW2063 and enhance engagement with stakeholders. A total of 30 political manifestos have so far been vetted and aligned with MW2063.

Furthermore, the NPC continued to carry out popularization activities for both MW2063 and MIP-1, as one way of ensuring domestication of the vision and creating a sense of ownership among Malawians both within and outside the country. The NPC is also promoting the Mindset Change agenda which is aimed at creating a more responsive and responsible citizenry in effectively making contributions in the implementation of the MW2063. Meanwhile, we continue to use community radios, national broadcasters, and online media platforms to provide information as well as access feedback from stakeholders.

The functions of research and knowledge and learning also stood out during the past year, particularly in the progress made in the implementation of the National Research Agenda in collaboration with a number of partners including the NCST and the academia. The NPC has also continued to leverage knowledge and learning from other countries and regional bodies so that the execution of our mandates also hinge on best practices that we can emulate from others who have succeeded before us.

The NPC also continued to seek out partnerships that have demonstrated strong commitment to supporting our work both technically and financially. To this end, the UN family, the European Union, Michigan State University, USAID, just to mention a few, were instrumental in the past year in their commitments not only financially in support of our

mandates but also technical and otherwise. Additionally, our partnership drive has brought in other non-state actors such as private sector and NGOs who have helped capacitate the NPC in various ways to fill in gaps where necessary. We will continue to garner as much support as possible from all potential partners to ensure that the funding that we receive from the Treasury goes a long way in achieving our set targets and that there are no lapses in our planned activities.

We continue to place the youth at the forefront in the implementation process and the recent launch of the Youth Engagement Strategy (YES) and reconstitution of the Youth CAP will ensure adequate inclusion and participation of the youth in the realization of the aspirations of the MW2063.

This report provides a transparent account of the milestones achieved, the challenges encountered, and the insights gained. It also underscores the unwavering commitment of the NPC to evidence-based planning and implemenation, policy coherence, and inclusive development. Therefore, as we reflect on the gains of the past year, we remain resolute in our pursuit of transformative change. The journey ahead demands continued innovation, resilience, and partnership—and it is with these values that we look forward to another year of progress in building the Malawi we all want.



Dr. Joseph Nagoli

ACTING DIRECTOR GENERAL

THE COMMISSION



Prof. Richard Mkandawire
Chairperson



Mr. Patrick Zimpita
*Principal Secretary, Economic
Planning and Development
-Vice Chairperson*



Mrs. Mercy Masoo
Commissioner



Mr. Phillip Madinga
Commissioner



Mrs. Natasha Nsamala
Commissioner



Dr. Betty Chinyamunyamu
Commissioner

THE MANAGEMENT



Dr. Joseph Nagoli
Acting Director General



Dr. Grace Kumchulesi
Director for Development Planning



Mr. Chrighton Chimombo
Director for Finance and Administration



Mr. Mtamandeni Liabunya
Legal Counsel



Ms. Jennifer Mjuweni
Partnerships and Resource Mobilisation Manager



Mr. Thomson Khanje
Public Relations and Communications Manager



Mr. Sipho Billiat
Development Planning Manager



Dr. Andrew Jamali
Research Manager



Mr. Austin Chingwengwe
Monitoring and Evaluation Manager

ABOUT THE NATIONAL PLANNING COMMISSION

OUR MANDATE



1. To develop evidence-based medium- and long-term development plans for Malawi, taking into account the country's resource potential and comparative advantages.
2. To oversee the implementation of the development plans, including spearheading the formulation of innovative and progressive flagship projects that can accelerate the country's socio-economic transformation.

OUR VISION



An independent, innovative, sustainable and skilled thought leader in evidence-based national development planning in Malawi and beyond.

OUR MISSION



To spearhead Malawi's socio-economic transformation by developing and providing implementation oversight on integrated and inclusive national development plans.

OUR GOAL



Transformative national development plans effectively designed and implemented in a coordinated and inclusive manner to graduate Malawi into a middle-income country by 2030.

OUR CORE VALUES

All what we do is driven by 8 values (TII-CREAM):



- | | | | |
|---------------|--------------|------------------|-----------------|
| ● Teamwork | ● Integrity | ● Independence | ● Communication |
| ● Recognition | ● Excellence | ● Accountability | ● Modernity |

OUR FIVE FOCUS AREAS



1. Medium- and Long-term Development Planning
2. Development Plans Implementation Oversight
3. Research, Learning and Communication
4. Partnerships Development and Management
5. Institutional Capacity Building and Sustainability

Executive Summary

The National Planning Commission (NPC) is an independent public institution with the main mandate of developing evidence-based medium- and long-term development plans for Malawi, taking into account the country's resource potential and comparative advantages. In addition, the NPC is mandated to provide oversight in the implementation of the development plans, including spearheading the formulation of innovative and progressive flagship projects that can accelerate the country's socio-economic transformation. Further, the NPC is a think tank where knowledge and evidence generated is used to develop policies and improve the planning and implementation of development programmes. The NPC's primary objective is to guide Malawi towards becoming a self-reliant, industrialized, and upper middle-income country by 2063.

The 2024/2025 Annual Report is an account of the activities of the NPC between the months of April 2024 and March 2025 highlighting some of the major achievements. Additionally, it reflects on our lessons learnt, which will inform the NPC's strategies and priorities for the 2025/26 financial year.

The report outlines the financial performance of the NPC during the period of reporting, and indicates some of the main challenges encountered as well as the main focus areas for the coming

financial year. The Report demonstrates the NPC's commitment to continuously drive inclusive wealth creation and sustainable development in Malawi while ensuring that its strategic plan remains relevant.

In this reporting period therefore, the NPC continued to provide leadership in the coordination, and implementation oversight of the MW2063 and its First 10-Year Implementation Plan (MIP-1). Some of the key achievements during the year include:

- **Progress on MIP-1 Implementation:** Significant strides were made across the three pillars and seven enablers, supported by robust stakeholder engagement through the Pillar and Enabler Coordination Groups (PECGs), intensified private sector engagement as well as regular monitoring activities of the flagships being implemented under MIP-1, as well as reporting sessions by Ministries, Departments and Agencies (MDAs) that were done in collaboration with the Presidential Delivery Unit (PDU).
- **Policy Alignment and Stakeholder Coordination:** Again through the PECGs, and through various policy reviews, the NPC worked closely with government ministries, development partners, civil society, and the private

sector to harmonize development interventions including the national budget.

- **Youth Engagement:** Building on its commitment to inclusive planning, the NPC launched the Youth Engagement Strategy (YES) and reconstituted the Youth CAP with new leadership to ensure youth voices and creative solutions are embedded in national planning.
- **Evidence-Based Planning:** The NPC vigorously implemented the National Research Agenda (NRA) and utilized research to inform national policy dialogue, ensuring alignment of development efforts with data-driven insights.
- **Popularisation and Mindset Change:** The NPC through its Communication Strategy, continued to enhance messaging around MW2063, MIP-1 and Mindset Change through engagement with MW2063 Champions as well as opinion leaders such as traditional chiefs and faith leaders.

- **Partnerships:** In its work during the year, the NPC continued to sustain existing partnerships and forged new ones as a way of ensuring stakeholder participation and involvement in the implementation of MIP-1. In particular, the NPC focused more on private sector engagements that sought to assist in unlocking some of the bottlenecks which this very important sector faces to drive national development.

The NPC remains committed to its mandate of independent and visionary development planning. As Malawi navigates complex economic, social, and environmental challenges, the Commission will continue to lead with foresight, innovation, and a focus on inclusive wealth creation and self-reliance. This Annual Report reflects not only our accomplishments but also our enduring responsibility to guide Malawi's development path with integrity, competence, and national unity.



MW2063 MALAWI

PART 1
HIGHLIGHTS OF
THE YEAR



1.0 HIGHLIGHTS OF THE YEAR

1.1 THE MW2063 MID-TERM REVIEW

As MIP-1 approaches its midpoint, the NPC is in the process of conducting a comprehensive Mid-Term Review (MTR) which will assess progress made, identify challenges encountered, present opportunities, and recalibrate strategies for achieving the targets set in MIP-1. This review will inform decision-making and provide recommendations for optimising the implementation of MIP-1 during its remaining period.

The MTR will provide an opportunity to reflect on achievements, lessons learned, and emerging issues that may require adjustments to the MIP-1. This process will ensure that the MIP-1 remains relevant, responsive, and aligned with national aspirations and global development priorities, including the Sustainable Development Goals (SDGs) and Agenda 2063 of the African Union.

The mid-term review will therefore focus on the following key objectives:

- Review progress towards the milestones
- Identify implementation challenges and opportunities.
- Reevaluate targets and identify the optimal growth pathways

The MTR will cover the entire MIP-1. It will identify the best practices and lessons learnt for improving planning and execution, and will also outline recommendations on resource mobilization and sustainability strategies at the same time refining implementation strategies, which may include:

- Adjustments to targets and timelines where necessary.
- Policy and institutional reforms to enhance efficiency.
- Strengthening of coordination and accountability frameworks.
- Repackaging priority interventions to assert MIP-1 milestones realization.
- Suggest realignment of conflicting interventions among interventions or with policy.

1.2 LAUNCH AND IMPLEMENTATION OF THE YOUTH ENGAGEMENT STRATEGY

On 11th November, 2024, the NPC and the National Youth Council of Malawi (NYCOM) jointly launched the Malawi 2063 Youth Engagement Strategy (YES) aimed at actively involving youth in the



Minister of Youth Honourable Uchizi Mkandawire, MP (left) receiving the MW2063 Youth Engagement Strategy (YES) handbook from former NPC Director General Dr. Thomas Munthali (right) and NYCOM Executive Director Rex Chapota (center) During the National Youth Summit and YES launch

country's development vision. The YES focuses on facilitating youth participation in the implementation of Malawi 2063.

The MW2063 YES aims to sustain youths as a key part of the country's transformation towards an inclusive, wealthy, and self-reliant nation by 2063. It focuses on engaging the youth in the implementation of the Malawi 2063 vision, which includes achieving wealth creation, improving infrastructure, and promoting sustainable economic growth. The strategy aims to promote active youth participation in decision-making and policy development, support youth-led initiatives and innovation, address youth-related challenges such as unemployment, and lack of opportunities and foster a sense of ownership and responsibility among young people for their communities and the country.



Youths from across the country celebrating during the National Youth Summit held at Bingu International Convention Center



PART 2

NPC STRATEGIC PLAN IMPLEMENTATION



2.0 NPC STRATEGIC PLAN IMPLEMENTATION

During the 2024/25 financial year, NPC made progress towards achieving the objectives of the five strategic pillars of its 2021-2030 Strategic Plan. This Section highlights some of the notable progress that were achieved under each Strategic Pillar:

2.1 STRATEGIC PILLAR 1: MEDIUM- AND LONG-TERM DEVELOPMENT PLANNING

1. NPC supported 19 local authorities to align their District Development Plans (DDPs) with MW2063 and MIP-1. These districts are: Chitipa, Nkhata-bay, Salima, Kasungu, Mangochi, Karonga, Chikwawa, Mulanje, Thyolo, Dowa, Chikwawa, Neno, Mwanza, Nkhotakota, Blantyre, Nsanje, Phalombe, Dedza and Mchinji.



NPC Director of Development Planning (front row, center) Dr. Grace Kumchulesi with other officials from NPC and Ministry of Local Government during an inception meeting to provide technical support in development of the Chitipa District Development Plan (DDP)

2. The Commission continued with capacity-building initiatives for policy alignment, targeting Planning Units in 32 Ministries, Departments and Agencies (MDAs), districts and city councils. This was to ensure capacity to align their policies and strategic plans to MW2063 is developed in the MDAs. The support provided was towards policy formulation and reviews, strategic plans reviews, and sensitisation and development of local authority development plans.
3. The Commission is supporting political entities to align their manifestos to the MW2063 and enhance engagement with stakeholders. A total of 30 political manifestos were certified as aligned to the MW2063.
4. Drafted the MIP-1 Accelerator programme coupled with a robust modelling process to establish impactful priority areas in ensuring that milestones set in the MIP-1 are met by 2030.
5. Finalised and launched the development of the Youth Engagement Strategy (YES).
6. Supported relevant MDAs in designing fit-for-purpose programmes to accelerate MIP-1 progress such as:
 - a. National Youth Service
 - b. Integrated Mindset Change Programme
7. Actively participated in designing and operationalising the developmental state institutions such as Malawi Development Cooperation Holdings Limited (MDCHL), Mining Company and ADMARC.

2.2 STRATEGIC PILLAR-2: DEVELOPMENT PLANS IMPLEMENTATION OVERSIGHT

Under this outcome, the following interventions were implemented:

1. Conducted regular engagements with key decision makers (executive, judiciary, legislature and non-state actors) and the private sector on



An engagement meeting with management of Press Corporation Limited (PCL)

strategic issues for accelerating MIP-1 interventions. Meetings were held with the Ministry of Finance and Economic Affairs (MoFEA), EP&D, Parliament, and the Presidential Delivery Unit (PDU). The discussions centred around economic management, diaspora policies and implementation of international frameworks such as Sustainable Development Goals (SDGs) and the Summit of the Future.

2. Facilitated the Pillar and Enabler Coordination Group (PECG) meetings.
3. Developed a MIP-1 national budget framework and engaged Treasury, Parliament and MDA heads. The Commission will continue to engage and lobby with Treasury for increased budgetary allocations to prioritised interventions in the MIP-1.
4. In collaboration with the EP&D department, the Commission undertook a readiness assessment and tools for doing regular Public Expenditure Tracking (PET) in MDAs. The Commission has capacitated

MoFEA, EP&D, and the National Local Government Finance Committee (NLGFC) on protocols for PET implementation.

5. Undertook an analysis of the 2025/26 Financial Year budget. The findings were presented to the parliament in the presence of MoFEA and other MDAs, the Reserve Bank of Malawi and the NLGFC.
6. Commenced MIP-1 Mid-term review process. A concept note has been drafted with a clear roadmap.
7. The Commission produced the 2023/2024 MIP-1 Annual progress report. Apart from the report, the Commission also produced and disseminated documentaries on some of the major projects.
8. Supported the Performance Enforcement Department (PED) in the Office of the President and Cabinet (OPC) in finalising performance-based assessment tools for all MDAs and contract agreements for their controlling officers.



NPC Chairperson Professor Richard Mkandawire (right), alongside NPC commissioner Mr. Phillip Madinga (left) during the launch of the 2023/2024 MIP-1 Annual Progress Report

9. In collaboration with the EP&D department, conducted quarterly monitoring of flagship projects. Following the key findings of the monitoring visits, a feedback session was conducted with stakeholders, including the implementors of the projects that were monitored. Action plans were developed to ensure improved delivery of projects in the areas where there were gaps.



Field monitoring on development projects by NPC and other key stakeholders at the under-construction Mponela Rural Hospital in Dowa

10. In collaboration with PDU, undertook problem-solving sessions/labs with the Ministry of Education, Health, Ministry of Trade, Mining, Agriculture, and Transport as part of the accelerator programme.

2.3 STRATEGIC PILLAR 3: RESEARCH, LEARNING AND COMMUNICATION

Under this outcome, the Commission undertook the following activities:

1. Collaborated with the University of Malawi's Centre for Educational Research and Training, UNICAF, the Catholic University of Malawi, the Lilongwe University of Agriculture and Natural Resources (LUANAR) and, the University of Malawi in Research Programme Planning

for programmes such as Climate Compatible Growth, aligning their research agendas to the NRA and also tracking the research produced from the universities in the business year, towards compiling a repository of research work being done as part of operationalising the NRA.

2. Engaged the National Commission for Science and Technology (NCST) to lobby for increased research funding from the government, through the NCST managed Science and Technology Fund. In addition, the Commission engaged key MDAs and non-state actors in the commercialisation of research and innovation including product development.
3. Conducted a rapid assessment of Lake Malawi's rising level and its effects on the tourism sector to advise on strategic interventions and ensure Malawi's growth was minimally affected. A study on the 2024/25 La Nina forecast on the economy was also done that advised the government on strategic efforts to ensure the country's macro-economic conditions were not severely affected by the La Nina.



Stakeholders during a meeting to present findings of the Lake Malawi rising levels assessment

4. Conducted an assessment on child-inclusive programming in local councils as part of the inclusivity agenda of Malawi 2063, towards ensuring children's needs are incorporated in local development frameworks at the council levels. A guide to this kind of planning has also been produced to aid local council planners in integrating children's issues and problems to be addressed within the local development efforts.
5. Undertook a Capacity Needs Assessment targeting MDAs on implementation of MIP-1 interventions.
6. Drafted a National Skills Development Plan which is in final stages of validation towards a roll out of capacity building initiatives across the entire development space, targeting MDAs to ensure smooth operationalization of MIP-1 program interventions.
7. Organised four eminent speaker series namely: Revitalizing Research and Extension Systems for Agricultural Diversification and Inclusive Wealthy Creation, Unlocking Wealth Creation Through Enhanced Agro-Processing of Priority Value Chains in Malawi, Carbon Market Initiative in Malawi and Food Systems and Nutrition in Malawi and Leveraging Food System Transformation to Achieve Resilient Livelihoods, Nutrition Security and Environmental Sustainability in Malawi.



NPC Acting Director General Dr. Joseph Nagoli speaking during the launch of the Food Systems Transformation Report at Sunbird Capital Hotel

On communication and publicity, the NPC registered important achievements, including:

1. Orientation workshops and engagements with journalists and media practitioners on topical issues. The NPC hosted a media orientation workshop on MW2063 and the MIP-1 targeting media personnel from institutions that have formal partnership agreements with the NPC on the popularisation of the MW2063 and the advancement of the MW2063 Mindset Change agenda.
2. Intensified multimedia and multi-stakeholder campaigns across the citizenry, state and non-state actors to popularise the MW2063, MIP-1 catalytic interventions and the mindset change agenda. Over 10,000 MW2063 Children's comic books were produced and distributed.



Students enjoying the Malawi 2063 comic book

3. Produced and distributed IEC materials, including 2024 calendars, diaries as well as MW2063 summary copies in English, Chichewa, Yao, Tumbuka and Lhomwe, posters, stickers and brochures, targeting public places such markets, shops, schools, libraries, local council offices.



A barbershop owner showcasing a MW2063 poster in his shop

4. Conducted MIP-1 awareness/engagement sessions targeting

MDAs while local leaders were reached out through engagement with all Paramount Chiefs in the country. Over 10,000 officials and students were reached through the meetings.

5. The Commission continued to work with champions in disseminating the MW2063 messages, particularly around mindset change. Meetings were held with traditional leaders and faith leaders.



NPC-Faith leaders engagement meeting in Blantyre focusing on mindset change towards achievement of MW2063

2.4 STRATEGIC PILLAR 4: PARTNERSHIPS DEVELOPMENT AND MANAGEMENT

1. Sustained existing and negotiated new strategic partnerships with key players identified through mapping against the NPC Strategic Pillars and the MIP-1 Accelerator programme interventions, especially forging long-term engagements with MDAs. The Commission held meetings with



One of the meeting at MUST that led to the MoU between the two Institutions

different stakeholders throughout the year to broker partnerships that could support the operations of the Commission.

2. Signed MoU with the Malawi University of Science and Technology (MUST) that will support the drive for the country's industrialization agenda by working on industrial process optimization, agri-value chain diversification, import substitution and export enhancement.
3. Continued to collaborate and implement MoUs previously signed. Save the Children and NICE played active roles in supporting the work of the Commission.
4. Developed concepts for mobilising resources for three prioritised programmes on mindset change;

implementation coordination and capacity development. These concepts are ready for discussions with potential partners for financial support. Consequently funding for the implementation of the Integrated Mindset Change programmes has been secured.

5. Intensified engagements with private sector companies through one-on-one meetings with a number of companies with potential to release funding into some MIP-1 catalytic interventions.
6. Continued to seek partnerships with parastatal organisations in different aspects and successfully partnered with Malawi Gaming & Lotteries Authority (MAGLA) on the flighting of billboards across the country on Pillar 3 of the MW2063.



Former Minister of Industry and Trade Hon Sosten Gwengwe (2nd left seated) captains of industry and other officials during one of the private sector meetings hosted by NPC recently

7. Continued engagement with both state and non-state actors at both local and international level including through special events, panel discussions, conferences and visits.

2.5 STRATEGIC PILLAR 5: INSTITUTIONAL CAPACITY BUILDING AND SUSTAINABILITY

The key achievements registered in the period include:

1. The Commission is undertaking an organisational functional review to reflect on its capacity in line with new emerging issues and its Strategic Plan to optimally deliver on its mandates.
2. Facilitated all scheduled board and committee meetings.



NPC Commissioners, Committee members and members of staff during a board meeting

3. Automated/digitized office operations and management systems such as human resources, accounting and general administration.
4. Continued to implement a training plan for staff to deliver on the mandates of the Commission. Three staff members were trained in ICT, office environment management and Effective Customer Care.
5. Produced and disseminated the NPC annual report for the Financial Year (FY)2023-24 on time. The report was submitted to the President and parliament as required by law.
6. In the process of finalizing a financing agreement with NICO Holdings for the construction of the NPC office complex. Land was allocated in Capital Hill and the NPC is planning for the new building project.
7. Attained a clean FY2023-24 financial Audit.
8. Conducted a Team-building exercise for NPC staff.



NPC members of staff during a retreat at Peak Events in Lilongwe



PART 3

OVERVIEW OF THE FINANCIAL STATEMENTS



3.0 OVERVIEW OF THE FINANCIAL STATEMENTS

3.1 INTRODUCTION

The Public Financial Management Act (PFMA) of 2022 and NPC Act of 2017 require that the Commission prepare annual vote appropriation accounts and submit to the Auditor General for review and opinion. Section 26 of the PFMA Act further requires that the financial reports, associated information, and accounting procedures be produced in accordance with Generally Accepted Accounting Practice (GAAP). Therefore, the financial statements for the year ended 31st March 2025, have been presented in compliance with these provisions. The financial statements and schedules are set in table 1-4 below:

3.2 BUDGET PERFORMANCE

Government Funds

The financial statements presented show how the Commission has performed in relation to the approved, revised budget and funds provided. The Commission approved budget was K1,689,116,744 and was revised upward to K1,904,429,357 representing 13% increase. However, the actual out-turn was K1,784,303,534 representing 106% and 94% of utilization

of the approved budget and revised budget respectively. The expenditure outturn is lower when compared to revised budget due to erratic funding which greatly affected operations of the Commission.

On the other hand, in 2023/24 the actual outturn was K1,506,715,633. The Commission registered an increase of K277,587,920.89 representing 18% over the two years due to a general increase in prices of goods including the cost of staff maintenance.

Partnership Income

Building on the good relationship with development partners and other private sectors players, the Commission mobilized and received grants from development partners such as UNDP, UNICEF, USAID, European Union, London School of Hygiene & Tropical Medicine and private sector players. The partnership income has increased from K632million to K1,147million from the previous year representing 181% increase that is explained by the scale up of the EU project activities and the devaluation of the domestic currency. Table 4: Summary partnership grants.

Table 1: STATEMENT OF FINANCIAL POSITION AS AT 31ST MARCH 2025

	2025	2024
	K	K
FINANCIAL ASSETS		
Cash and Cash Equivalents	1,000,000.00	6,000,000.00
TOTAL FINANCIAL ASSETS	1,000,000.00	6,000,000.00
FINANCIAL LIABILITIES		
Other Financial Liabilities	-	15,211.00
TOTAL FINANCIAL LIABILITIES	-	15,211.00
NET FINANCIAL ASSETS	1,000,000.00	5,984,789.00
NET ASSETS		
Reserves		-
Accumulated surpluses/(deficits)	1,000,000.00	5,984,789.00
TOTAL NET FINANCIAL ASSETS	1,000,000.00	5,984,789.00

Table2: STATEMENT F RECEIPTS AND PAYMENTS FOR THE YEAR ENDED 31ST MARCH 2025

	2025	2024
	TREASURY CONTROLLED AC-COUNT	TREASURY CONTROLLED ACCOUNT
		K
RECEIPTS		
Treasury Allocations/Appropriations	1,784,303,553.89	1,506,715,633.00
Total receipts available		1,506,715,633.00
PAYMENTS	Actual ORT & Development Part 11	Actual ORT & Development Part 11
Compensation of Employees	1,117,515,269.89	910,136,442.00
Use of Goods & Services	645,788,284.00	578,191,594.00
Other Expense	20,000,000.00	15,000,000.00
	1,783,303,553.89	1,503,328,036.00
Surplus/Deficit	1,000,000.00	3,387,597.00
REPRESENTED BY:		
Cash at the beginning of the year		-
Surplus/Deficit	1,000,000.00	3,387,597.00
Less:		
Transfer to MG AC/No.1	1,000,000.00	3,387,597.00
Cash at the end of the year	-	-

Table 3 STATEMENT OF COMPARISON OF BUDGET AND ACTUAL FOR THE YEAR ENDED 31ST MARCH 2025

	2025	2025	2025	2024
	Approved Budget	Revised Budget	Actual	Actual
	K	K	K	K
RECEIPTS				
Treasury allocations/apropriations	1,689,116,744.00	1,904,429,357.00	1,784,303,553.89	1,506,715,633.00
	1,689,116,744.00	1,904,429,357.00	1,784,303,553.89	1,506,715,633.00
PAYMENTS				
Staff costs, Goods & Services	1,669,116,744.00	1,884,429,357.00	1,763,303,553.89	1,488,328,036.00
Other Expense	20,000,000.00	20,000,000.00	20,000,000.00	15,000,000.00
	1,689,116,744.00	1,904,429,357.00	1,783,303,553.89	1,503,328,036.00
Surplus/Deficit	-	-	1,000,000.00	3,387,597.00
REPRESENTED BY:				
Cash at the beginning of the year	-	-	-	-
Surplus/Deficit	-	-	1,000,000.00	3,387,597.00
Less:				
Transfer to MG AC/No. 1	-	-	1,000,000.00	3,387,597.00
Cash at the end of the year	-	-	-	-

Table 4: SUMMARY OF THE PARTNERSHIP INCOME

Funds Type	2025	2024	2023	2022
	Actual Exp	Actual Exp	Actual	Actual
Partnership Grants	1,146,983,098	632,940,000	522,000,000	319,000,000



PART 4

SUSTAINABILITY AND
FUTURE OUTLOOK



4.0 SUSTAINABILITY AND FUTURE OUTLOOK

4.1 CHALLENGES

The main challenges faced by the NPC in its operations during the year included:

- Staff resignations in the areas of administration, development planning, monitoring and evaluation and audit.
- Limited number of vehicles to meet the demands of the Commission.
- Limited financing for prioritised interventions.
- Limited human capacity to follow up on all projects happening in all sectors of the economy including district councils.

4.2 LESSONS LEARNT

The NPC learnt the following from its operations in the 2024/25 Fiscal Year:

- The Commission's independence and non-partisan approach in discharging its mandates has generated trust and confidence in the public.
- Strengthening collaboration and partnerships remains key to development implementation oversight. Key to this is the partnership and alliances with development partners, the private sector, and non-governmental

organizations at local and international levels.

- The use of umbrella bodies especially from non-state actors like the Malawi Confederation of Chambers of Commerce and Industry (MCCCI), Council for Non-Governmental Organisations (CONGOMA), Non-Governmental Regulatory Authority (NGORA) helps in tracking progress across both state and non-state actors on their interventions and impacts.
- Use of influential establishments such as PDU has been helpful for speedy fast-tracking of the implementation of flagship projects.
- Stakeholder acceptance and ownership are critical in ensuring the effectiveness and sustainability of the initiatives. Ensuring that stakeholders at all levels (local authorities, MDAs, political entities, and citizens) own and align with national development goals is essential for successful implementation. NPC should therefore motivate stakeholders to own the agenda before walking them through the alignment.
- Effective coordination between NPC and MDAs is critical for NPC to achieve its objectives. NPC should continue to build coalitions and partnerships intentionally and strategically with strategic MDAs to advance its mandate.
- Engaging the youth and private sector in national development initiatives will ensure sustainability and broad-based support.



PART 5
MAIN FOCUS
AHEAD



5.0 MAIN FOCUS AHEAD

The commission will continue with its oversight role at this very critical period of implementation of the MIP-1. Whilst leveraging on cutting edge and transformative research across Malawi's development space, the NPC will look towards a multi-stakeholder approach in ensuring a coordinated approach to implementation of development projects, that will ensure that resources are not being spread thinly across less impactful interventions. The NPC's strive for excellence will continue to be demonstrate throughout its programmatic operations towards a knowledge-based economy that should overall steer the economy towards achievement of wealth creation and self-reliance in line with the MW2063.

The PECGs remain a strong mechanism for reporting on progress and jointly addressing bottlenecks in implementation, thus the NPC will continue to coordinate regular meetings of the PECGs and the corresponding SWGs and TWGs in order to ensure that all partner efforts will be aligned to the attainment of MIP-1 milestones.

The NPC will further, in collaboration with stakeholders such as the MoFEPD, the PDU and other relevant ones, provide implementation oversight on MIP-1 projects through rigorous monitoring and provision of corrective measures. The NPC will also continue to promote the Ndizotheka programme to identify impactful initiatives that may be scaled-up or adopted in other parts of the country.

The NPC will continue with the popularization programme that will mainly focus on the Mindset Change drive targeting platforms that will reach out to the rural masses especially the youth who should now aggressively start being in the forefront of the implementation process.



PART 6 **ANNEXES**



Annex 1: List of Commissioners

NO.	NAME	POST
1.	Prof. Richard Mkandawire -	Chairperson
2.	Mr. Patrick Zimpita -	Principal Secretary, Economic Planning and Developmentt (Vice-Chairperson)
3.	Mrs. Mercy Masoo -	Commissioner
4.	Mr. Phillip Madinga -	Commissioner
5.	Ms. Natasha Nsamala -	Commissioner
6.	Dr. Betty Chinyamunyamu-	Commissioner

Annex 2: Members of the Committees of the Board of the NPC

NO. NAME

POLICY AND PROGRAMMES COMMITTEE MEMBERS

1	Mr Phillip Madinga
2	Ms. Mercy Masoo
3	Dr. Betty Chinyamunyamu
4	Dr. Henry Chingaibe
5	Dr. Witness S Kuotcha
6	Mr. Christopher Kapanga
7	Prof. Jonathan Makuwira
8	Ms. Madalitso Chipekwe
9	Dr. Liviness Banda
10	Ms. Scader Louis
11	Mr. Haroon Sacranie

FAR & HR COMMITTEE MEMBERS

1	Mr Phillip Madinga
2	Ms. Mercy Masoo
3	Ms. Natasha Nsamala
4	Dr. Rhoda Bakuwa
5	Mrs Racheal Sulungwe
6	Mr. Hestern Banda
7	Ms. Vera Zulu
8	Mr. James Phiri

Annex 3: Secretariat of the NPC

NO.	NAME	POST
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DIRECTOR GENERAL'S OFFICE

1.	Joseph Nagoli, PhD	Acting Director General
2.	Jennifer Nkaonja Mjuweni	Partnerships & Resource Mobilisation Manager
3.	Mtamandeni Liabunya	Legal Counsel
4.	Thomson Khanje	Public Relations and Communications Manager
5.	Chikondi Saukira	Senior Executive Assistant

NO.	NAME	POST
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DIRECTORATE OF DEVELOPMENT PLANNING

1.	Grace Kumchulesi, PhD	Director of Development Planning
2.	Sipho Billiat	Development Planning Manager
3.	Ivy Chauya	Senior Development Planning Specialist
4.	Maxwell Maida	Senior Development Planning Specialist
5.	Hope Chavula	Senior Development Planning Specialist
6.	Tayani Banda	Senior Development Planning Specialist
7.	Ruth Mkisi	Development Planning Officer
8.	Janet Simbeye	Development Planning Officer
9.	Mireille Kadewa	Development Planning Officer
10.	Madalitso Chambukira	Development Planning Officer

NO.	NAME	POST
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DIRECTORATE OF KNOWLEDGE AND LEARNING

1.	Joseph Nagoli, PhD	Director of Knowledge and Learning
2.	Andrew Jamali, PhD	Research Manager
3.	Austin Chingwengwe	Monitoring and Evaluation Manager
4.	Frank Kamanga	Research Officer
5.	Tughulupi Ndovi	Research Officer
6.	Thokozani Lunda	Monitoring and Evaluation Officer
7.	Daniel Mwapasa	Monitoring and Evaluation Officer

NO.	NAME	POST
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DIRECTORATE OF FINANCE AND ADMINISTRATION

1.	Chrighton Chimombo	Director of Finance and Administration
2.	Maphumuzana Jere	Senior ICT Officer
3.	Sadik Ali	Senior Accountant
4.	Esther Kunje	Senior Human Resource Officer
5.	Mtendele Kachama	Internal Auditor
6.	Olive Khonje	Administrative Officer
7.	Henry Likuchuwile	Accountant
8.	Nancy Nyirongo	Team Assistant
9.	Memory Nowa	Team Assistant
10.	Thandeka Malonda	Team Assistant
11.	Sangalwishe Silumbu	Assistant Accountant
12.	Lightwell Mughogho	Driver
13.	Davie Simale	Driver
14.	Martin Ngwira	Driver
15.	Frank Jimu	Office Assistant



**NATIONAL
PLANNING
COMMISSION**

SPEARHEADING WEALTH CREATION FOR ALL